



**EPISCOPAL CHURCH HOME  
AND AFFILIATES, INC.**

INNOVATIONS IN CARING SINCE 1858

24 RHODE ISLAND STREET BUFFALO, NEW YORK 14213-2197 PHONE: 716 / 884-6500 FAX: 716 / 884-6116

INTERNET:

[www.echa.org](http://www.echa.org)

[www.canterburywoods.org](http://www.canterburywoods.org)

November 14, 2005

Mr. Ron Reinas  
General Manager  
Peace Bridge Authority  
Buffalo, New York

**[VIA FAX]**

Dear Mr. <sup>Ron</sup> Reinas:

This correspondence is to inform you that the Board of Directors of Episcopal Church Home Residential Facility, Inc. has voted to cease operations at our campus on Rhode Island Street in the city of Buffalo effective immediately. This was an extremely difficult decision for all of us as we have been an integral part of the city and the West Side for almost 150 years.

While we have been under a cloud of uncertainty for some time now regarding plans to build a new bridge crossing to replace the Peace Bridge, our decision to close our skilled nursing facility and related programs on the Rhode Island Street campus is the result of significant and ongoing financial losses primarily because of New York State's Medicaid reimbursement program. We simply are not being reimbursed for the cost of the services we provide to our Medicaid residents and patients.

At this time we are working with the New York State Department of Health as well as other agencies and organizations to safely and expeditiously move our residents from the skilled nursing facility to other such facilities throughout the area. We anticipate this process to take approximately 60 days. I will be in touch with you once this process has been completed.

EPISCOPAL CHURCH HOME OF  
WESTERN NEW YORK

Licensed Home Care  
Services Agency

EPISCOPAL COMMUNITY  
HOUSING DEVELOPEMENT  
ORGANIZATION, INC.

St. Paul's Place  
Canterbury Gardens

EPISCOPAL RESIDENTIAL  
HEALTH CARE FACILITY, INC.

Skilled Nursing  
Subacute Care

Adult Day Health Care  
Long Term Home Health Care  
AIDS Home Care  
Outpatient Rehabilitation

EPISCOPAL COMMUNITY  
HOUSING INC.

Property Management  
Affordable Senior Housing  
St. Mark's Manor  
Christine Apartments  
Manhattan Manor  
Shaarey Zedek Apartments

EPISCOPAL CHURCH HOME and  
AFFILIATES, INC.

Canterbury Woods

EPISCOPAL COMMUNITY  
HEALTHCARE, Inc.

Personal Emergency Response System

EPISCOPAL CHURCH HOME  
FOUNDATION of  
WESTERN NEW YORK, Inc.



In the meantime, if you have any questions please do not hesitate to call me directly. Thanks for your anticipated cooperation regarding this matter.

Sincerely,



Edward C. Weeks  
President and CEO